

Ministry of Health
Ministry of Long-Term Care

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July 18, 2019

Andy Smith
President and Chief Executive Officer
Sunnybrook Hospital
NorthTorontoOHT@sunnybrook.ca

Dear Dr. ~~Smith~~: *Andy*

Re: Ontario Health Teams - Self-Assessment - Evaluation

Thank you to you and your partners for submitting an Ontario Health Team (OHT) Self-Assessment, and for the team's collective commitment to delivering patient-centred, collaborative care. By relentlessly focusing on patient experience, and on better coordinated care, together we can build a connected and sustainable public health care system, organized around people's needs and outcomes.

The Ministry of Health (the "ministry") has conducted an extensive review of Self-Assessment submissions to determine the readiness of prospective teams to implement the OHT model. Based on this assessment, I am pleased to advise you that the ministry is asking your team to now **complete the OHT Full Application** (see appendix for definition of readiness categories).

Completed full applications must be submitted to the ministry by October 9th, 2019.

The team's Self-Assessment submission demonstrated a strong commitment to all OHT model components and showed a high degree of readiness to complete a full application and potential to successfully implement the OHT model.

Attached to this letter you will find the full application form. To support completing the full application, you will be provided with a preliminary data package that includes your team's baseline performance on key performance measures that reflect an integrated system. This information is based on an attributed patient population. The ministry will, within the next two weeks, arrange a walkthrough of this information and the attribution approach used to calculate it.

Additionally, your team will have access to information and the opportunity to participate in in-person and web-based sessions to assist the team in completing your application (specific dates to be provided in subsequent communications).

Dr. Andy Smith

During this process your team will have access to an online community of peers and the opportunity to engage with experts in Ontario on specific areas of the OHT model. These supports will be available for teams at each stage and level of OHT readiness and will help teams acquire knowledge and build the competencies needed to become a mature OHT. Information about the availability of these supports will be provided to you shortly.

In addition to this information, your team has a single point of contact within the ministry to proactively link you with supports based on our assessment of strengths and areas for improvement in your Self-Assessment. Your point of contact is Bunmi Oduwole (Bunmi.Oduwole@ontario.ca). This individual will also be able to coordinate responses to any requests from your team.

The ministry is interested in sharing contact information for teams that are In Development and those completing a full application, to support continued local engagement and advance the OHT model. Please confirm the contact information for the team before July 26, 2019. The ministry also intends to share publicly the list of partner organizations in your team who signed the Self-Assessment.

Strengthening the health care system through a transformational initiative of this size will take time. The ministry is committed to supporting all health care providers and organizations in achieving the successful implementation of the OHT model. Thank you for your team's leadership and dedication to improving the health system for the people Ontario. Please share this news with your OHT partners. We look forward to building an integrated public health care system centred around patients with you.

Sincerely,



Helen Angus
Deputy Minister

Attachment(s)

c: Ms. Melanie Fraser, Associate Deputy Minister Health Services, Ministry of Health
Ms. Alison Blair, Assistant Deputy Minister (Interim), Hospitals and Emergency Services Division,
Ministry of Health

Appendix: OHT Self-Assessment Submission Categories

Over 150 Self-Assessment Submissions were reviewed by the ministry and were grouped into three categories:

- **In Discovery:** These are health care providers who have demonstrated support for the model and willingness to participate in the transformation. These providers are encouraged to expand their partnerships and work with other local providers in alignment with the criteria outlined in the Guidance Document. In some cases, these submissions will be encouraged to partner with OHT In Development and full application groups who have formed in their region.
- **In Development:** These are teams with participants who represent a continuum of care, and who have demonstrated a commitment to the OHT model and a strong degree of readiness to implement. Though they are not yet ready to complete a full application, they will prepare for a future full application submission. The ministry will provide targeted support to enable their development.
- **Full Application:** These are teams that have participants across a continuum of care. They are highly aligned with the OHT model, have very strong level of readiness, and are ready to complete the full application. Teams that submit strong applications may be asked to participate in a community visit and may be chosen to become OHT Candidates. OHT Candidates will set the path for future OHT implementation.

Additionally, there were a small number of Self-Assessment submissions that outlined innovative approaches to support OHTs regionally and provincially. The ministry has categorized these groups as **Innovative Models** and will work with them in a targeted way to explore their potential role in an OHT health system.